



THE MERCIAN TRUST

## Diversity, Equality and Inclusion Policy

*Effective from:*

**March 2026**

*Approved by:*

**People & Culture Committee**

*Responsibility:*

**Director of People and Organisational Development**

Policy changes since the last review

- Updated the definition of gender reassignment as updated in the Equality Act 2010.
- Added the legal protection now provided to breastfeeding mothers.
- Added that we have EDIB champions in every workplace.
- Updated the upcoming legal requirement to take all reasonable steps to prevent third party harassment
- Updated the definition of disability as defined under the Equality Act 2010.

*Review process:*

This policy will be reviewed according to The Mercian Trust's Policy Schedule outlined in its Scheme of Delegation. If there are any changes in legislation or legal requirements, an earlier review will be conducted to ensure compliance and relevance.



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# 1 Introduction

- 1.1 The Mercian Trust is committed to providing high quality teaching and learning for our pupils. We recognise that by valuing and promoting equal opportunities in employment for all employees and job applicants and avoiding unlawful discrimination in employment and delivery of services, we will be able to deliver first class education and value the differences our workforce brings to the Trust.
- 1.2 We aim to create a working environment in which all individuals are able to make best use of their skills, free from discrimination or harassment, and in which all decisions are based on merit. We also value diversity and recognise the varied contributions that a diverse workforce brings to an organisation; we are committed to drawing on different perspectives and experiences of individuals which will add value to what we do. We aim to represent our schools and communities and acknowledge intersectionality and the impact that a wide variety of differences will have on the individual and the workplace.
- 1.3 We will ensure that we do not discriminate against staff on the basis of:
  - 1.3.1 age,
  - 1.3.2 disability,
  - 1.3.3 gender reassignment, whether the individual is proposing to undergo, undergoing or have undergone a process to reassign their gender,
  - 1.3.4 gender definition,
  - 1.3.5 intersex and non-binary,
  - 1.3.6 marital or civil partner status,
  - 1.3.7 pregnancy or maternity and breastfeeding mothers
  - 1.3.8 race, colour, nationality, ethnic or national origin,
  - 1.3.9 religion or belief,
  - 1.3.10 sex or sexual orientation; or
  - 1.3.11 any combination of those listed above (the protected characteristics).
- 1.4 The principles of non-discrimination also apply to how we expect our staff to treat colleagues, pupils, parents and carers, visitors, clients, customers, suppliers and former staff regardless of whether the legal protection of having a protected characteristic applies.
- 1.5 This policy complies with the requirements of the Gender Recognition Act 2004 and the Equality Act 2010. Under the general public sector equality duty of the Equality Act 2010, our Trust must have due regard to and are committed to:
  - 1.5.1 eliminate discrimination, harassment and victimisation;
  - 1.5.2 advance equality of opportunity between people who share a protected characteristic and those who do not;
  - 1.5.3 identify a senior level champion for leading the diversity strategy;

- 1.5.4 secure top-level ownership and sponsorship;
  - 1.5.5 develop and cascade a diversity vision statement;
  - 1.5.6 foster good relations between people who share a protected characteristic and those who do not;
  - 1.5.7 have EDIB champions in every workplace.
- 1.6 The duty covers the protected characteristics of race, disability, sex, age, sexual orientation, religion or belief, pregnancy and maternity, gender reassignment, gender definition, intersex and non-binary. The first part of the duty - the duty to eliminate discrimination, harassment and victimisation - also applies to the protected characteristic of marriage and civil partnership. As part of our duty we publish on our website:
- 1.6.1 Our equality objectives (at least every four years);
  - 1.6.2 Information that demonstrates our compliance with this duty.

We will also publish gender pay gap reporting in line with the regulations.

- 1.7 As part of the application of this policy, the Trust may collect, process and store personal data and special categories of data in accordance with our data protection policy. We will comply with the requirements of Data Protection Legislation (being the UK General Data Protection Regulation and Data Protection Act 2018) and any implementing laws, regulations and secondary legislation, as amended or updated from time to time, in relation to how we collect, hold and share personal data.
- 1.8 This policy does not form part of any employee's contract of employment and may be amended at any time.

## **2 Scope and purpose**

- 2.1 This policy covers all individuals working at all levels and grades in the Mercian Trust, including trustees, governors, Head Teachers, senior leadership, employees, consultants, contractors, trainees, part-time and fixed-term employees, volunteers, casual workers and agency staff (collectively referred to as **employees** in this policy).
- 2.2 This policy applies to all aspects of the employment relationship and covers job advertisements, recruitment and selection, training and development, opportunities for promotion, appraisals, conditions of service, pay and benefits, conduct at work, disciplinary and grievance procedures, and termination of employment. It also applies to former employees for example in the provision of employment references. This policy focuses on employment and does not cover the provision of services to our students.
- 2.3 The purpose of this policy is to set out our approach to equal opportunities, how we will tackle discrimination and how we will put our commitment into action and comply with the law, to ensure that equality and diversity is promoted in the workplace and our employees are not subject to and do not commit unlawful acts of discrimination.

## **3 Roles and responsibilities**

- 3.1 Our Board has overall responsibility for the effective operation of this policy and for ensuring compliance with equality legislation. Day-to-day operational responsibility for this policy has been delegated to the Trust executive.

- 3.2 All senior leaders must set an appropriate standard of behaviour, lead by example and ensure that those they manage adhere to the policy and promote our aims and objectives with regard to equal opportunities and in line with our Trust Blueprint.
- 3.3 All employees must be aware of this policy and have a duty to act in accordance with this policy and not to discriminate against or harass other people including employees, former employees and job applicants treating them with dignity at all times. This also applies on work-related trips or events including social events. They should also apply this to how they treat members of the public in the provision of services and should support the Trust in meeting its commitment to provide equal opportunities for all and promoting diversity in the workplace.

#### **4 Forms of discrimination**

- 4.1 Discrimination by or against an employee is generally prohibited unless there is a specific legal exemption. Discrimination may be direct or indirect and it may occur intentionally or unintentionally.
- 4.2 Direct discrimination occurs where someone is treated less favourably because of one or more of the protected characteristics as set out above. For example, rejecting a job applicant because of their religious views or because they might be gay. In limited circumstances, employers can directly discriminate against an individual for a reason related to any of the protected characteristics where there is an occupational requirement. The occupational requirement must be crucial to the post and a proportionate means of achieving a legitimate aim. It will only be exceptional circumstances that this will apply in our Trust.
- 4.3 Indirect discrimination occurs where someone is disadvantaged by a provision, criterion or practice that applies to everyone but puts people with a protected characteristic at a particular disadvantage. Such a requirement will need to be objectively justified. For example, requiring a job to be done full-time rather than part-time would adversely affect women because they generally have greater childcare commitments than men. Such a requirement would be discriminatory unless it can be objectively justified.
- 4.4 Harassment related to any of the protected characteristics is prohibited. Harassment is unwanted conduct that has the purpose or effect of violating someone's dignity, or creating an intimidating, hostile, degrading, humiliating or offensive environment for them. Harassment is dealt with further in our Anti-Bullying and Harassment Policy.
- 4.5 Victimisation is also prohibited. This is less favourable treatment of someone who has complained or given information about discrimination or harassment, or supported someone else's complaint. This includes where someone mistakenly believes that the victim has complained, given information or supported someone else's complaint.
- 4.6 Discrimination by association is where an individual is directly discriminated against or harassed for association with another individual who has a protected characteristic.
- 4.7 Discrimination by perception is where an individual is directly discriminated against or harassed based on a perception that a person has a particular protected characteristic irrespective of whether they do have that protected characteristic (this does not include marriage and civil partnership and pregnancy and maternity).

- 4.8 Third-party harassment occurs where an employee is harassed and the harassment is related to a protected characteristic by third parties such as parents and carers, clients or customers. From October 2026, there will be an additional duty placed on employers to take "all reasonable steps" to prevent sexual harassment and reference third-party harassment liability. Further information on this is detailed in our Anti-Bullying and Harassment Policy.
- 4.9 Part-time and fixed-term staff should be treated the same as comparable full-time or permanent staff and enjoy no less favourable terms and conditions (on a pro-rata basis where appropriate) unless different treatment is justified.

## **5 Applying our policy to recruitment and selection**

- 5.1 We aim to ensure that no job applicant suffers discrimination because of any of the protected characteristics. When recruiting or on promotion, we will aim to take steps to improve the diversity of our workforce and provide equality of opportunity. Our recruitment procedures are reviewed regularly to ensure that individuals are treated on the basis of their relevant skills and abilities. All applicants will be provided with a copy of our Recruitment processes which set out how we will gather, process and hold personal data of individuals during the recruitment process. Our recruitment processes are set out in our Recruitment Policy.
- 5.2 Job selection criteria as set out in the person specification will be regularly reviewed to ensure that they are relevant to the job. Short listing of applicants should be done by more than one person wherever possible and will be carried out objectively against the requirements of the job.
- 5.3 Job advertisements should avoid stereotyping or using wording that may discourage groups with a particular protected characteristic from applying.
- 5.4 We will take reasonable steps, where appropriate depending on the situation, to ensure that our vacancies are advertised to a diverse labour market. This policy will be made available to applicants upon request and can also be found on our website to download.
- 5.5 Applicants will not be asked about health or disability before a job offer is made, other than where it is necessary to;
- 5.5.1 establish if an applicant can perform an intrinsic part of the job (subject to any reasonable adjustments).<sup>i</sup>
  - 5.5.2 establish if any reasonable adjustments need to be made to enable an applicant to have a fair interview or assessment.
  - 5.5.3 carry out equal opportunities monitoring (which will not form part of the decision-making process).

Job offers will be conditional upon a satisfactory medical check in accordance with our obligation under Keeping Children Safe in Education<sup>ii</sup>, where a school must verify the candidate's mental and physical fitness to carry out their work responsibilities in accordance with the Education (Health Standards) (England) Regulations 2003.

- 5.6 Applicants will not be asked about past or current pregnancy or future intentions related to pregnancy or gender identity or history. Applicants will not be asked about matters which may suggest an intention to discriminate on ground of a protected characteristic.
- 5.7 We are required by law to ensure that all employees are entitled to work in the UK. Assumptions about immigration status should not be made based on appearance, name or apparent nationality. All prospective employees, regardless of nationality, must be able to produce original specified documents before employment starts to

satisfy current immigration legislation.

- 5.8 To ensure that this policy is operating effectively, and to identify groups that may be underrepresented or disadvantaged in our Trust, we monitor diversity data as part of the recruitment process. The information is removed from applications before short listing, and kept in an anonymised format solely for the purposes stated in this policy. Analysing this data helps us take appropriate steps to avoid discrimination and improve equality and diversity.

## **6 Applying our policy to training, promotion, pay decisions and conditions of service**

- 6.1 All employees will be provided with a copy of our Workforce Privacy Notice which sets out how we will collect, hold and share personal data of individuals during their employment.
- 6.2 Employees training needs will be identified through the professional growth process and other development surveys and conversations. All employees will be given appropriate access to training for their job and in order to enable them to progress within the Trust.
- 6.3 Pay and promotion decisions will be based on an employee's skills and experience and as detailed in our Pay Policy.
- 6.4 Our benefits and facilities are reviewed regularly to ensure that they are available to all employees who should have access to them and that there are no unlawful obstacles to accessing them.
- 6.5 Relevant national and local conditions of service within our Trust as applied to our employees, will meet the requirements of equal opportunities.

## **7 Applying our policy when terminating employment**

- 7.1 We will ensure that redundancy criteria and procedures are fair and objective and are not directly or indirectly discriminatory.
- 7.2 We will also ensure that disciplinary procedures and penalties are applied without discrimination, whether they result in disciplinary warnings, dismissal or other disciplinary action.

## **8 Disability discrimination**

- 8.1 Under the Equality Act 2010, a person is considered disabled if they have a physical or mental impairment that has a substantial and long-term negative effect on their ability to carry out normal daily activities and/or their ability to participate fully and effectively in working life on an equal basis with other workers.
- 8.2 Disability discrimination includes direct or indirect discrimination, any unjustified less favourable treatment because of the effects of a disability, and failure to make reasonable adjustments to alleviate the effects caused by a disability.
- 8.3 If you are disabled or become disabled, we encourage you to tell us about your condition so that we can support you as appropriate.
- 8.4 If you experience difficulties at work because of your disability, you may wish to contact Human Resources to discuss any reasonable adjustments that would help overcome or minimise the difficulty. Human Resources may wish to consult with you and your medical adviser(s) about possible adjustments. We will consider the matter carefully and try to accommodate your needs within reason. If we consider a particular adjustment would not be reasonable, we will explain our reasons and try to find an alternative solution where possible.

- 8.5 We will monitor the physical features of our premises to consider whether they place disabled employees or job applicants at a substantial disadvantage compared to other employees. Where reasonable, we will take steps to improve access for employees who have a disability.

## **9 Breaches of this policy**

- 9.1 If you believe that you may have been discriminated against or you have witnessed discrimination you are encouraged to raise this matter, in the first instance, with your leader, HR or a trusted colleague. If you feel the matter is not being dealt with appropriately, then you should raise formally through our Grievance Procedure. If you believe that you may have been subject to harassment you are encouraged to raise the matter through our Anti- Bullying and Harassment Policy. If you are uncertain which policy applies or need advice on how to proceed you should speak to Human Resources.
- 9.2 Allegations regarding potential breaches of this policy will be treated in confidence and investigated in accordance with the relevant procedure. Employees who make such allegations in good faith will not be victimised or treated less favourably as a result. False allegations which are found to have been made in bad faith will, however, be dealt with under our Disciplinary Procedure.
- 9.3 Any member of staff who is found to have committed an act of discrimination or harassment will be subject to disciplinary action. Such behaviour may constitute gross misconduct and, as such, may result in summary dismissal. We take a strict approach to serious breaches of this policy.

## **10 Review of policy**

- 10.1 This policy is reviewed annually by our Trust. We will monitor the application and outcomes of this policy to ensure it is working effectively.
- 10.2 We will also monitor and review the treatment and outcomes of any complaints of discrimination, harassment or victimisation we receive to ensure that they are properly investigated and resolved, those who report or act as witnesses are not victimised, repeat offenders are dealt with appropriately, cultural clashes are identified and resolved and workforce training is targeted where needed.

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<sup>i</sup> Section 60 of the Equality Act 2010

<sup>ii</sup> Keeping Children Safe in Education 2023